KRCILL

Food and Beverage

Valuation Data

SPRING 2024

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Q1 2024 Food and Beverage Transactions

Bakery

(USD in millions)						Enterpri as a Mu	se Value Itiple of:
Date Announced	Target	Target Country	Acquirer	Target Business Description	Enterprise Value	TTM Revenue	TTM EBITDA
Jan-24	Dirty Dough LLC	United States	Craveworthy Brands	Dirty Dough LLC produces and sells cookies.	-	-	-
Better-for-	You						
(USD in millions)						Enterpri as a Mu	
Date Announced	Target	Target Country	Acquirer	Target Business Description	Enterprise Value	TTM Revenue	TTM EBITDA
Mar-24	Reunion Foods Inc.	Canada	80 Acres Urban Agriculture Inc.	Reunion Foods Inc. (dba: MotherRaw) produces organic and plant-based dressings, dips and condiments.	-	-	-
Mar-24	Goli Nutrition Inc.	United States	Group KPS and Bastion Capital Group Inc.	Goli Nutrition Inc. produces and distributes nutritional gummy products that are vegan and gluten free.	-	-	-
Mar-24	Sprout Brothers LLC	United States	Mumms Sprouting Seeds Ltd.	Sprout Brothers LLC provides organic sprouting seeds, powders and superfood blends.	-	-	-
Feb-24	Small Batch Organics LLC	United States	RIND Snacks Inc.	Small Batch Organics LLC produces and sells flavored granola products and vegan snacks.	-	-	-
Feb-24	Assets of Summit Naturals Inc.	United States	Creations Foods US Inc.	Assets of Summit Naturals Inc. comprises manufacturing operations of low-carb and low-sugar snacks, including cookies, wafers and bites.	-	-	-
Jan-24	Alter Eco Americas Inc.	United States	Trek One Capital	Alter Eco Americas Inc. produces, imports and distributes organic chocolate.	-	-	-
Jan-24	Green Grass Foods Inc.	United States	MPearlRock LP	Green Grass Foods Inc. (dba: nutpods) produces dairy-free coffee creamers.	-	-	-
Jan-24	Humm Kombucha LLC	United States	Systm Foods Inc.	Humm Kombucha LLC produces and brews fermented, low-sugar, probiotic-packed kombuchas and sodas.	-	-	-

¹ Includes majority acquisitions and mergers with disclosed details. Excludes bankruptcy sales. Sources: S&P Capital IQ, company press releases and various news sources.

Enterprise value = Market capitalization + total debt + preferred equity - cash and short-term investments.

EBITDA = Earnings before interest, taxes, depreciation and amortization. EBITDA does not reflect adjustments for extraordinary items

TTM = Trailing 12 months.

Confectionery/Snacks

(USD in millions)							ise Value Iltiple of:
Date Announced	Target	Target Country	Acquirer	Target Business Description	Enterprise Value	TTM	TTM EBITDA
Mar-24	The Los Angeles Cotton Candy Cart	United States	Beach Town Enterprises	The Los Angeles Cotton Candy Cart manufactures customized cotton candy made with natural flavors.	-	-	-
Feb-24	Better Than Brittle LLC	United States	Fawson and Hancock Foods LLC	Better Than Brittle LLC produces and sells peanut butter candies.	-	-	-
Jan-24	Certain Assets and Brands of Utz Quality Foods LLC	United States	Our Home	The assets and brands comprise three snack food manufacturing facilities and Utz Quality Foods LLC's Good Health and R.W. Garcia brands.	182.5	-	-
Jan-24	Weaver Popcorn Manufacturing Inc.	United States	AUA Private Equity Partners LLC	Weaver Popcorn Manufacturing Inc. engages in production and co-packing of popping corn, microwave popcorn and ready-to-eat popcorn.	-	-	-

Dairy

(USD in millions)						Enterpris as a Mul	se Value Itiple of:
	Date Announced	Target	Target Country	Acquirer	Target Business Description	Enterprise Value	TTM Revenue	TTM EBITDA
	Mar-24	UHT Dairy Processing Factory	United States	Maola Milk and Ice Cream Company	The UHT dairy processing factory located in Philadelphia produces coffee cream, half and half and other extended-shelf-life dairy products.	-	-	-
	Feb-24	Prairie Fruits Farm & Creamery	Prairie Fruits Farm & Creamery produces farmstead goat cheeses, goat milk gelato and yogurts.	-	-			
	Jan-24	Horizon Organic Dairy LLC/Wallaby Yogurt Company Inc.	Horizon Organic Dairy LLC and Wallaby Yogurt Company Inc. collectively produce and supply organic milk and yogurt products.	-	-	-		

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Includes majority acquisitions and mergers with disclosed details. Excludes bankruptcy sales. Sources: S&P Capital IQ, company press releases and various news sources. Enterprise value = Market capitalization + total debt + preferred equity - cash and short-term investments.

EBITDA = Earnings before interest, taxes, depreciation and amortization. EBITDA does not reflect adjustments for extraordinary items.

TTM = Trailing 12 months.

General

(USD in millions)

						as a Mu	ltiple of:		
Date Announced	Target	Target Country	Acquirer	Target Business Description	Enterprise Value	TTM Revenue	TTM EBITDA		
Mar-24	Açaí and Smoothie Bowl Business of SunOpta Inc.	United States	Sambazon Inc.	The açaí and smoothie bowl business of SunOpta Inc. produces frozen açaí and smoothie bowls.	6.0	-	-		
Mar-24	Concord Foods LLC	United States	Sugar Foods Corporation	Concord Foods LLC produces and supplies a wide variety of food products and ingredients.	-	-	-		
Mar-24	Stellar Pizza	United States	Hanwha Foodtech Global Inc.	Stellar Pizza is a fully automated pizza production company that specializes in making pizza in a short period of time.	-	-	-		
Feb-24	Les Recettes Cook It Inc.	Canada	Fresh Prep Foods Inc.	Les Recettes Cook It Inc. produces and sells ready-to-make meal kits.	-	-	-		
Jan-24	Italian Food Products of Ajinomoto Foods North America Inc.	United States	Seviroli Foods LLC	Seviroli Foods LLC Ajinomoto Foods North America Inc.'s portfolio of Italian food products constitutes frozen and ethnic food production business.					
Jan-24	Saco Foods Holdings	United States	Fengate Capital Management Ltd.; Weathervane Investments	Saco Foods is a branded, niche-market-leading food products company selling primarily to supermarkets and mass retailers in the U.S.	-	-	-		
Jan-24	Patriot Pickle Inc.	United States	H.I.G. Capital LLC	Patriot Pickle Inc. engages in the manufacturing of pickles.	-	-	-		
Jan-24	Sims Foods Inc.	United States	Fenwick Food Group	Sims Foods Inc. produces and sells pickles.	-	-	-		
Jan-24	Graffiti Foods Ltd.	United States	New Horizons Baking Company Inc.	Graffiti Foods Ltd. produces customized liquid-blend solutions for intermediate and regional chain restaurants.	-	-	-		

¹ Includes majority acquisitions and mergers with disclosed details. Excludes bankruptcy sales. Sources: S&P Capital IQ, company press releases and various news sources. Enterprise value = Market capitalization + total debt + preferred equity – cash and short-term investments.

EBITDA = Earnings before interest, taxes, depreciation and amortization. EBITDA does not reflect adjustments for extraordinary items.

Ingredients

(USD in millions)

(0000 111111110110)							
						as a Mul	tiple of:
Date Announced	Target	Target Country	Acquirer larget Business Description		Enterprise Value	TTM Revenue	TTM EBITDA
Mar-24	California Custom Fruits & Flavors Inc.	United States	Peak Rock Capital LLC	California Custom Fruits & Flavors Inc. produces fruit and flavor ingredients for the dairy, bakery, beverage and food service industries.	-	-	-
Mar-24	Danos Seasoning LLC	United States	Crosby Interactive LLC	Danos Seasoning LLC manufactures a wide variety of food seasonings and flavors.	-	-	-
Feb-24	Crest Foods Co. Inc.	United States	Harwood Private Equity LLP	Crest Foods Co. Inc. manufactures dairy stabilizers and ingredients.	-	-	-
Feb-24	Benson Hill Ingredients LLC	United States	White River Soy Processing LLC	Benson Hill Ingredients LLC engages in the production and sale of food ingredients.	72.0	-	-
Jan-24	Golden Ridge Rice Mill	United States	Private Buyer	The Golden Ridge rice mill is located in Arkansas.	2.2	-	-
Jan-24	Assets of Sterling Food Flavorings LLC	United States	Brookside Flavors & Ingredients LLC	Assets of Sterling Food Flavorings LLC constitute a flavoring systems production business.	-	-	-

Includes majority acquisitions and mergers with disclosed details. Excludes bankruptcy sales. Sources: S&P Capital IQ, company press releases and various news sources. Enterprise value = Market capitalization + total debt + preferred equity – cash and short-term investments. EBITDA = Earnings before interest, taxes, depreciation and amortization. EBITDA does not reflect adjustments for extraordinary items. TTM = Trailing 12 months.

Produce

(USD in millions)

						as a Mu	Itiple of:
Date Announced	Target	Target Target Target Acquirer Target Business Description Country Country Country		Enterprise Value	TTM Revenue	TTM EBITDA	
Feb-24	Progressive Produce Corporation	United States	PTF Holdings LLC	Progressive Produce Corporation grows, packs, distributes and ships fresh produce.	185.0	0.5x	-
Feb-24	Kitchen Garden Farm LLC	United States	Private Buyer	Kitchen Garden Farm LLC produces seasonal produce including, specialty peppers and Italian vegetables like fennel, broccoli rabe and radicchio.	-	-	-
Feb-24	Smith Frozen Foods Inc.	United States	Twin City Foods Inc.	Smith Frozen Foods Inc. produces frozen vegetables.	-	-	-
Feb-24	Assets of G.O. Corporation I	United States	Wholesale Produce Supply LLC	G.O. Corporation I is a fresh-cut fruit and vegetable production business.	-	-	-
Jan-24	Ingomar Packing Company LLC	United States	Kagome Co. Ltd.	Ingomar Packing Company LLC produces and packages tomato paste and fresh-cut tomatoes.	486.7	1.6x	-
Jan-24	Fresh-Cut Business of Calavo Growers	United States	F&S Fresh Foods	The fresh-cut business of Calavo Growers represents its fresh cut fruits and vegetables operation.	100.0	-	-
Jan-24	J.C. Cheyne & Co.	United States	GrubMarket Inc.	J.C. Cheyne & Co. produces and sells onions and potatoes.	-	-	-

¹ Includes majority acquisitions and mergers with disclosed details. Excludes bankruptcy sales. Sources: S&P Capital IQ, company press releases and various news sources. Enterprise value = Market capitalization + total debt + preferred equity – cash and short-term investments. EBITDA = Earnings before interest, taxes, depreciation and amortization. EBITDA does not reflect adjustments for extraordinary items. TTM = Trailing 12 months.



Protein Producers

(USD in millions)

Enterprise Value	TTM Revenue	TTM EBITDA
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	-	-
23.0	-	-
-	-	-
-	-	-
-	-	-
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¹Includes majority acquisitions and mergers with disclosed details. Excludes bankruptcy sales. Sources: S&P Capital IQ, company press releases and various news sources. Enterprise value = Market capitalization + total debt + preferred equity – cash and short-term investments.

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TTM = Trailing 12 months.

Specialty-Pet

(USD in millions)						Enterpri as a Mu	
Date Announced	Target	Target Country	Acquirer	Target Business Description	Enterprise Value	TTM Revenue	TTM EBITDA
Jan-24	Riley's Pets	United States	Pet MD Brands Inc.	Riley's Pets produces dog food products.	7.5	2.3x	-
Alcoholic B	everages						
(USD in millions)						Enterpri as a Mu	se Value Itiple of:
Date Announced	Target	Target Country	Acquirer	Target Business Description	Enterprise Value	TTM	TTM EBITDA
Mar-24	VML Wineries/Truett-Hurst Inc.	United States	Private Buyer	VML Wineries/Truett-Hurst Inc. represents the combined operations of VML Wineries and Truett- Hurst Inc.	-	-	-
Mar-24	Winsome Ciderworks	United States	Private Buyer	Winsome Ciderworks produces easy-to-drink ciders.	-	-	-
Mar-24	BuzzBallz LLC	United States	Sazerac Company Inc.	BuzzBallz LLC produces and sells cocktails.	-	-	-
Mar-24	Mad River Brewing Company Inc.	United States	The Paskenta Band Of Nomlaki Indians	Mad River Brewing Company Inc. manufactures beer.	-	-	-
Mar-24	Fermented Sciences Inc.	United States	JuneShine Inc.	Fermented Sciences Inc. produces and sells beer.	_		
Feb-24	Thinking Tree Spirits Inc.	United States	Heritage Distilling Company Inc.	Thinking Tree Spirits Inc. manufactures and sells spirits made from local grains and fruit.	-	-	-
Feb-24	Heart State	United States	Homestead Beer Company LLC	Heart State operates as a brewing company that produces fresh beers.	_	-	_
Feb-24	Archibald Microbrasserie Inc.	Canada	Foodtastic Inc.	Archibald Microbrasserie Inc. operates a brewery.	-	-	-

¹ Includes majority acquisitions and mergers with disclosed details. Excludes bankruptcy sales. Sources: S&P Capital IQ, company press releases and various news sources.

Enterprise value = Market capitalization + total debt + preferred equity - cash and short-term investments.

EBITDA = Earnings before interest, taxes, depreciation and amortization. EBITDA does not reflect adjustments for extraordinary items

TTM = Trailing 12 months.

Alcoholic Beverages—Cont'd

(USD in millions)

Date Target						as a Mu	ltiple of:	
		Target Country	Acquirer	Target Business Description	Enterprise Value	TTM Revenue	TTM EBITDA	
Feb-24	Assets and Brand Rights of Thin Man Brewery	United States	Community Beer Works Inc.	The assets and brand rights of Thin Man Brewery comprises the Thin Man beer brand rights, recipes, distribution rights and capital assets.	-	-	-	
Feb-24	California Distribution Business of Obvious Wines LLC	United States	Serendipity Wines LLC	The California distribution business of Obvious Wines LLC comprises Obvious Wines LLC's California wine manufacturing and distribution operations.	-	-	-	
Jan-24	Lock 15 Brewing Company LLC	United States	The Brew Kettle Production Works	Lock 15 Brewing Company LLC operates as a brewer that produces and sells beer.	-	-	-	
Jan-24	Continuum Distilling LLC	United States	The Corebev Group Inc.	Continuum Distilling LLC produces beer and whiskey.	-	-	-	
Jan-24	Triani Canada Inc.	Canada	Prime Drink Group Corp.	Groupe Triani produces and markets malt-based alcoholic beverages along with select non- alcoholic beverages.	28.2	1.3x	8.6x	
Jan-24	Wachusett Brewing Company Inc.	United States	Finestkind Brewing LLC	Wachusett Brewing Company Inc. produces and sells beer.	-	-	-	
Jan-24	Queenston Mile Vineyard	Canada	Private Buyer	Queenston Mile Vineyard produces and sells wines.	2.7	-	-	
Jan-24	Octopi Brewing LLC	United States	Asahi Beer USA Inc.	Octopi Brewing LLC operates a contract beverage facility that produces alcoholic and non-alcoholic beverages for brands.	-	-	-	

Enterprise Value

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¹Includes majority acquisitions and mergers with disclosed details. Excludes bankruptcy sales. Sources: S&P Capital IQ, company press releases and various news sources. Enterprise value = Market capitalization + total debt + preferred equity – cash and short-term investments.

EBITDA = Earnings before interest, taxes, depreciation and amortization. EBITDA does not reflect adjustments for extraordinary items.

TTM = Trailing 12 months.

Non-Alcoholic Beverages

(USD in millions)

						as a Mu	ltiple of:
Date Announced	Target	Target Country	Acquirer	Target Business Description	Enterprise Value	TTM Revenue	TTM EBITDA
Mar-24	Koios Inc.	United States	Private Buyer	Koios Inc. operates as a subsidiary of Koios Beverage Corp., a provider of nootropic beverages under the KOIOS brand and provider of functional beverages under the Fit Soda brand.	-	-	-
Jan-24	Flow Beverage Production Facility	United States	Private Buyer	The Aurora production facility of Flow Beverage is a natural alkaline spring-water-based beverages production business.	-	-	-
Jan-24	Mateina Inc.	Canada	Tiny Ltd.	Mateina Inc. produces and sells yerba mate tea and beverages.	-	-	-
Jan-24	JVEB Inc.	United States	Sprecher Brewing Company Inc.	JVEB Inc. produces and sells energy drinks and hydration packs.	-	-	-

¹ Includes majority acquisitions and mergers with disclosed details. Excludes bankruptcy sales. Sources: S&P Capital IQ, company press releases and various news sources. Enterprise value = Market capitalization + total debt + preferred equity – cash and short-term investments. EBITDA = Earnings before interest, taxes, depreciation and amortization. EBITDA does not reflect adjustments for extraordinary items. TTM = Trailing 12 months.



Public Company Trading Multiples

Public Company Trading Multiples

16.3x 14.8x 13.8x 12.4x 10.7x 10.3x 10.4x 9.6x 9.5x 9.1x Better-for-You Nonalcoholic Confectionery/ Alcoholic Ingredients General Dairy Bakery Produce Protein Snacks Producers Beverages Beverages

EV/TTM EBITDA Median Multiples by Subsector (as of March 31, 2024)

EV/TTM EBITDA Median Multiples – Food and Beverage Subsectors (as of March 31, 2024)



Note: Sector constituents based on selected comparable companies with market capitalization greater than or equal to USD 25 million (USD 10,000 million for companies headquartered internationally); certain periods exclude outliers based on Kroll analysis. EBITDA = Earnings before interest, taxes, depreciation and amortization. EBITDA does not reflect adjustments for extraordinary items.

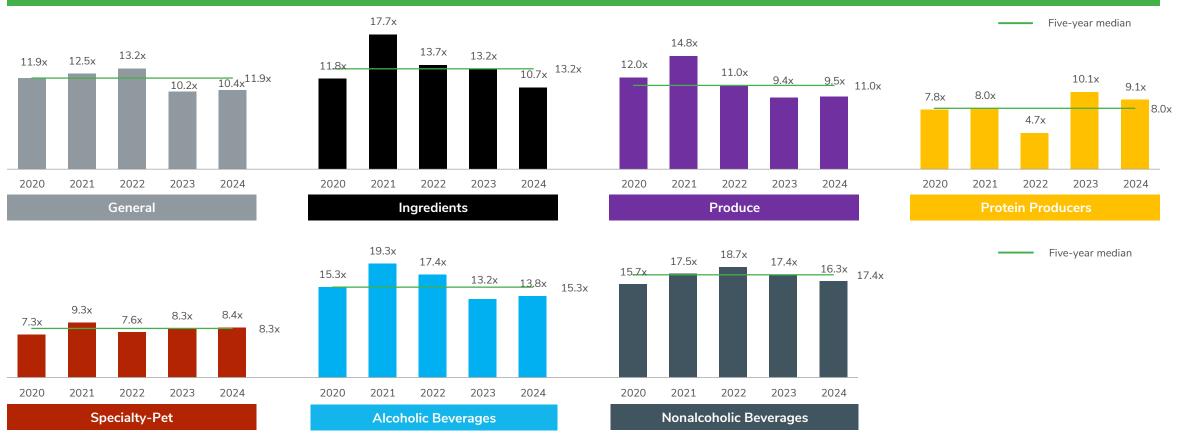
EV = Enterprise value = market capitalization + total debt + preferred equity - cash and short-term investments. TTM = Trailing 12 months. Source: S&P Capital IQ.

Median

Specialty-Pet

Public Company Trading Multiples—Cont'd

EV/TTM EBITDA Median Multiples – Food and Beverage Subsectors (as of March 31, 2024)

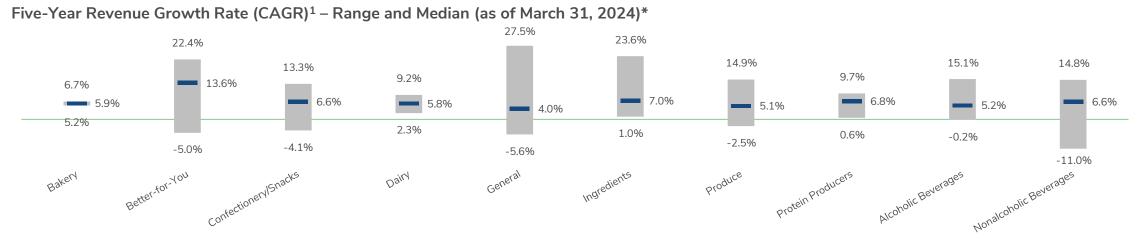


Note: Sector constituents based on selected comparable companies with market capitalization greater than or equal to USD 25 million (USD 10,000 million for companies headquartered internationally); certain periods exclude outliers based on Kroll analysis. EBITDA = Earnings before interest, taxes, depreciation and amortization. EBITDA does not reflect adjustments for extraordinary items.

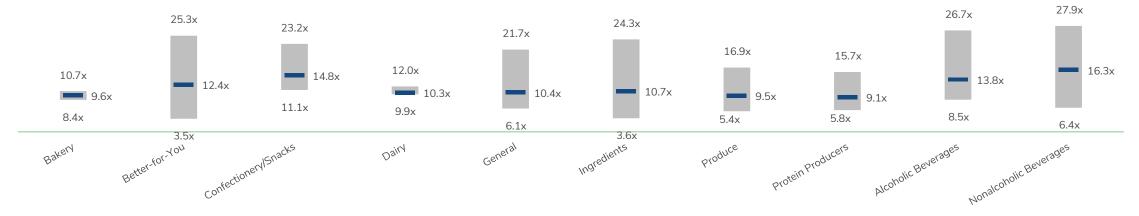
EV = Enterprise value = market capitalization + total debt + preferred equity - cash and short-term investments. TTM = Trailing 12 months. Source: S&P Capital IQ.

Public Company Trading Statistics

Select Public Company Operating and Trading Statistics



Enterprise Value/TTM EBITDA (by sector)¹ – Range and Median (as of March 31, 2024)*



Note: Sector constituents based on selected comparable companies with market capitalization greater than or equal to USD 25 million (USD 10,000 million for companies headquartered internationally); certain sectors exclude outliers based on Kroll analysis. *Specialty-Pet companies were excluded due to insufficient data.

¹The values above represent high, median and low data points for each category as of March 31, 2024.

Source: S&P Capital IQ.

TTM = Trailing 12 months.

EBITDA = Earnings before interest, taxes, depreciation and amortization. EBITDA does not reflect adjustments for extraordinary items.

CAGR = Compound annual growth rate.

(USD in millions, except per share data)

		Mar-31-24	% of		_		Оре	erating Metrics (T	TM)		Enterprise Value as a Multiple of				of					
		Stock	52-Wk	Market	Enterprise		Revenue	EBITDA	Ret. on	Net Debt/		Revenue			EBITDA					
Company	HQ	Price	High	Cap.	Value	Revenue	CAGR, 5-Yr.	Margin	Equity	EBITDA	TTM	2025E	2026E	TTM	2025E	2026E				
Bakery																				
Grupo Bimbo SAB de CV	MX	4.74	76%	20,782	28,851	23,653	6.7%	14.5%	14.2%	2.5x	1.2x	1.2x	1.1x	8.4x	8.5x	7.8x				
Flowers Foods Inc.	US	23.75	82%	5,014	6,329	5,091	5.2%	11.6%	8.8%	2.7×	1.2x	1.2x	1.2x	10.7x	11.8x	11.5x				
Median			79%	12,898	17,590	14,372	5.9%	13.0%	11.5%	2.6x	1.2x	1.2x	1.2x	9.6x	10.2x	9.6x				
Mean			79%	12,898	17,590	14,372	5.9%	13.0%	11.5%	2.6x	1.2x	1.2x	1.2x	9.6x	10.2x	9.6x				
Better-for-You																				
BellRing Brands Inc.	US	59.03	94%	7,732	8,486	1,735	16.2%	19.3%	NA	2.3x	4.9x	4.4x	4.0x	25.3x	21.7x	19.6x				
The Simply Good Foods Company	US	34.03	79%	3,403	3,590	1,266	22.4%	19.5%	9.0%	0.6x	2.8x	2.8x	2.6x	14.5x	13.7x	12.9x				
Beyond Meat Inc.	US	8.28	43%	537	1,562	343	31.3%	-56.0%	NA	NA	4.5x	4.7x	4.4×	NM	NM	NM				
The Hain Celestial Group Inc.	US	7.86	43%	706	1,552	1,782	-5.0%	8.5%	-15.0%	6.5x	0.9x	0.9x	0.8x	10.3x	9.9x	9.1x				
SunOpta Inc.	US	6.87	80%	813	1,224	630	-4.3%	12.3%	-8.4%	6.3x	1.9x	1.8x	1.6x	15.8x	13.6x	11.5x				
Vital Farms Inc.	US	23.25	96%	972	878	472	34.6%	53.2%	14.6%	NA	1.9x	1.6x	1.3x	3.5x	14.7×	12.0x				
Whole Earth Brands Inc.	US	4.83	100%	207	621	551	13.6%	11.6%	-14.5%	8.0x	1.1×	1.1x	1.0x	9.7x	7.7x	6.8x				
Borealis Foods Inc.	CA	5.85	47%	125	189	30	NA	-54.8%	NA	NA	6.2x	NA	NA	NM	NA	NA				
The Real Good Food Company Inc.	US	0.36	7%	7	78	156	NA	-19.5%	NA	NA	0.5x	0.5x	0.4x	NM	NA	5.2x				
Yerbaé Brands Corp.	US	0.52	20%	32	33	12	NA	-114.5%	NA	NA	2.8x	2.6x	1.7x	NM	NM	NM				
The Fresh Factory BC Ltd.	US	0.58	69%	30	32	23	NA	-15.2%	-60.4%	NA	1.4x	NA	NA	NM	NA	NA				
GURU Organic Energy Corp.	CA	1.71	67%	52	30	23	NA	-38.6%	-24.8%	2.4x	1.3x	1.2x	1.1x	NM	NM	NM				
Median			68%	372	749	408	16.2%	-3.4%	-14.5%	4.4x	1.9x	1.7x	1.5x	12.4x	13.7x	11.5x				
Mean			62%	1,218	1,523	585	15.6%	-14.5%	-14.2%	4.4x	2.5x	2.1x	1.9x	13.2x	13.5x	11.0x				
Confectionery/Snacks																				
Mondelez International Inc.	US	70.00	89%	94,159	112,587	36,016	6.8%	23.2%	18.0%	2.5x	3.1x	3.0x	2.9x	13.5x	15.2x	14.3x				
The Hershey Company	US	194.50	70%	39,719	44,443	11,165	7.5%	26.9%	50.3%	1.6x	4.0x	3.9x	3.7x	14.8x	14.5x	14.0x				
Chocoladefabriken Lindt & Sprüngli AG	CH	120,614.16	94%	27,852	28,765	6,213	3.8%	20.6%	15.5%	0.9x	4.6x	4.8x	4.5x	22.5x	22.8x	21.1x				
Utz Brands Inc.	US	18.44	96%	1,501	3,151	1,438	13.3%	9.5%	-2.8%	8.2x	2.2x	2.2x	2.1x	23.2x	15.8x	14.1x				
J&J Snack Foods Corp.	US	144.56	81%	2,802	2,899	1,556	6.3%	12.6%	9.0%	0.6x	1.9x	1.8x	1.8x	14.8x	14.6x	13.0x				
Tootsie Roll Industries Inc.	US	32.03	72%	2,291	2,104	769	8.2%	17.8%	11.4%	NA	2.7x	NA	NA	15.4x	NA	NA				
John B. Sanfilippo & Son Inc.	US	105.92	83%	1,229	1,275	998	2.7%	11.6%	23.0%	0.4x	1.3x	NA	NA	11.1×	NA	NA				
Rocky Mountain Chocolate Factory Inc.	US	3.62	60%	23	24	29	-4.1%	-12.7%	-36.5%	NA	0.8x	NA	NA	NM	NA	NA				
Median			82%	2,546	3,025	1,497	6.6%	15.2%	13.5%	1.3x	2.5x	3.0x	2.9x	14.8x	15.2x	14.1x				
Mean			81%	21,197	24,406	7,273	5.6%	13.7%	11.0%	2.4x	2.6x	3.1x	3.0x	16.5x	16.6x	15.3x				

Glossary

CAGR = Compound annual growth rate.

EBITDA = Earnings before interest, taxes, depreciation and amortization. EBITDA does not reflect adjustments for extraordinary items.

Enterprise Value = Market capitalization + total debt + preferred equity + minority interest – cash and short-term investments.

TTM = Trailing 12 months, NA = Not applicable, NM = Negative multiple.

(USD in millions, except per share data)																
		Mar-31-24	% of		_		Оре	erating Metrics (T	TM)			Er	nterprise Value	e as a Multiple	of	
		Stock	52-Wk	Market	Enterprise		Revenue	EBITDA	Ret. on	Net Debt/		Revenue			EBITDA	
Company	HQ	Price	High	Cap.	Value	Revenue	CAGR, 5-Yr.	Margin	Equity	EBITDA	TTM	2025E	2026E	TTM	2025E	2026E
Dairy																
Danone SA	FR	64.61	94%	41,473	52,605	30,528	2.3%	16.7%	5.6%	2.3x	1.7x	1.8x	1.7x	10.3x	10.5x	10.0x
Saputo Inc.	CA	19.68	73%	8,351	10,983	13,073	5.8%	8.5%	4.8%	2.6x	0.8x	0.9x	0.9x	9.9x	10.0x	8.8x
Lifeway Foods Inc.	US	17.22	88%	253	243	160	9.2%	12.7%	21.0%	NA	1.5x	1.4x	1.3x	12.0x	9.1x	8.4x
Median			88%	8,351	10,983	13,073	5.8%	12.7%	5.6%	2.5x	1.5x	1.4x	1.3x	10.3x	10.0x	8.8x
Mean			85%	16,692	21,277	14,587	5.8%	12.6%	10.5%	2.5x	1.4x	1.3x	1.3x	10.7x	9.9x	9.1x
General																
Nestlé SA	СН	106.15	82%	278,244	333,712	110,860	0.3%	21.3%	29.1%	2.7x	3.0x	3.2x	3.1x	14.1x	15.2x	14.3x
The Kraft Heinz Company	US	36.90	89%	44,857	64,186	26,640	0.3%	26.9%	5.8%	3.0x	2.4x	2.4x	2.3x	8.9x	9.9x	9.6x
General Mills Inc.	US	69.97	77%	39,501	51,681	20,173	4.0%	22.5%	25.6%	2.8x	2.6x	2.6x	2.5x	11.4x	12.4x	12.1x
Kellanova	US	57.29	79%	19,579	26,016	13,122	-0.6%	15.0%	20.4%	3.4x	2.0x	2.0x	2.0x	13.3x	11.7x	11.1x
Conagra Brands Inc.	US	29.64	76%	14,170	23,246	12,118	6.4%	20.1%	10.5%	3.8x	1.9x	1.9x	1.9x	9.5x	10.0x	9.6x
The J. M. Smucker Company	US	125.87	79%	13,364	22,069	8,208	1.2%	23.3%	-1.3%	4.8x	2.7x	2.7x	2.4x	11.5x	11.9x	10.5x
Campbell Soup Company	US	44.45	79%	13,251	17,902	9,271	5.4%	22.7%	20.6%	2.7x	1.9x	1.8x	1.7x	8.5x	9.7x	8.9x
Post Holdings Inc.	US	106.28	99%	6,449	12,625	7,391	3.5%	16.5%	8.0%	5.3x	1.7x	1.6x	1.5x	10.4x	9.4x	9.1x
Lancaster Colony Corporation	US	207.63	94%	5,714	5,594	1,867	8.0%	13.8%	14.4%	NA	3.0x	3.0x	2.9×	21.7x	20.2x	18.7x
Premium Brands Holdings Corporation	CA	65.36	78%	2,903	4,828	4,741	15.7%	6.9%	5.3%	6.6x	1.0x	1.0x	0.9×	14.8x	10.6x	9.5x
TreeHouse Foods Inc.	US	38.95	70%	2,098	3,379	3,432	-5.6%	11.8%	3.5%	3.7x	1.0x	1.0x	1.0×	8.3x	9.1x	8.4x
B&G Foods Inc.	US	11.44	69%	904	2,976	2,062	3.9%	16.0%	-7.8%	6.7x	1.4x	1.5x	1.5x	9.0x	9.6x	9.3x
WK Kellogg Co	US	18.80	90%	1,613	2,041	2,763	NA	12.0%	22.3%	1.3x	0.7x	0.8x	0.8x	6.1x	7.5x	7.0x
Mama's Creations Inc.	US	5.00	90%	187	196	99	27.5%	11.6%	49.3%	0.8x	2.0x	1.9x	1.7×	17.0x	18.0x	15.0x
Bridgford Foods Corporation	US	11.26	80%	102	96	245	6.6%	5.7%	2.9%	NA	0.4x	NA	NA	7.0x	NA	NA
Happy Belly Food Group Inc.	CA	0.23	62%	25	28	4	103.9%	-18.8%	-253.0%	NA	7.9x	NA	NA	NM	NA	NA
Median			79%	6,082	9,109	6,066	4.0%	15.5%	9.2%	3.4x	2.0x	1.9x	1.8x	10.4x	10.3x	9.6x
Mean			81%	27,685	35,661	13,937	12.0%	14.2%	-2.8%	3.7x	2.2x	2.0x	1.9x	11.4x	11.8x	10.9x

Glossary

CAGR = Compound annual growth rate.

EBITDA = Earnings before interest, taxes, depreciation and amortization. EBITDA does not reflect adjustments for extraordinary items.

Enterprise Value = Market capitalization + total debt + preferred equity + minority interest – cash and short-term investments.

TTM = Trailing 12 months, NA = Not applicable, NM = Negative multiple.

(USD in millions, except per share data)

(Mar-31-24	% of 52-Wk High	Market Cap.	Enterprise Value	Operating Metrics (TTM)						Enterprise Value as a Multiple of					
Company	HQ	Stock Price					Revenue	EBITDA Margin	Ret. on Equity	Net Debt/ EBITDA	Revenue			EBITDA			
						Revenue	CAGR, 5-Yr.				TTM	2025E	2026E	TTM	2025E	2026E	
Ingredients																	
Archer-Daniels-Midland Company	US	62.81	72%	31,516	40,585	93,935	7.9%	6.4%	14.1%	1.6x	0.4x	0.4x	0.4×	6.7x	8.1x	8.2x	
International Flavors & Fragrances Inc.	US	85.99	88%	21,955	32,106	11,479	23.6%	17.0%	-15.8%	5.8x	2.8x	2.9x	2.9x	16.5x	15.7x	14.6x	
McCormick & Company Inc.	US	76.81	81%	20,433	24,799	6,699	4.7%	20.3%	13.9%	3.5x	3.7x	3.7x	3.6x	18.2x	19.6x	18.4x	
Bunge Global SA	US	102.52	88%	14,454	18,716	59,540	5.4%	8.7%	21.5%	0.8x	0.3x	0.3x	0.3x	3.6x	7.4x	7.3x	
Kerry Group plc	IE	85.71	79%	14,882	16,633	8,865	4.0%	14.1%	11.4%	1.5x	1.9x	2.0x	1.8x	13.3x	12.6x	11.5x	
Darling Ingredients Inc.	US	46.51	65%	7,431	12,030	6,788	14.9%	23.1%	15.4%	4.1x	1.8x	1.9x	1.8x	7.7x	8.0x	6.9x	
Ingredion Inc.	US	116.85	98%	7,666	9,710	8,160	5.3%	15.6%	19.1%	1.7x	1.2x	1.2x	1.2x	7.6x	8.1x	7.7x	
Balchem Corporation	US	154.95	97%	5,000	5,266	922	7.5%	23.5%	10.9%	1.3x	5.7x	5.5x	5.2x	24.3x	20.9x	19.1x	
Sensient Technologies Corporation	US	69.19	88%	2,930	3,596	1,456	1.0%	17.1%	9.1%	2.8x	2.5x	2.4x	2.3x	14.4x	14.2x	13.2x	
MGP Ingredients Inc.	US	86.13	69%	1,896	2,183	837	17.3%	24.4%	13.4%	1.4x	2.6x	2.9x	2.7x	10.7x	10.1×	9.2x	
Rogers Sugar Inc.	CA	3.94	83%	503	825	857	7.0%	10.7%	17.1%	3.7x	1.0x	1.0×	1.0x	9.0x	9.6x	9.1x	
Median			83%	7,666	12,030	6,788	7.0%	17.0%	13.9%	1.7x	1.9x	2.0x	1.8x	10.7x	10.1x	9.2x	
Mean			83%	11,697	15,132	18,140	9.0%	16.4%	11.8%	2.6x	2.2x	2.2x	2.1x	12.0x	12.2x	11.4x	
Produce																	
Lamb Weston Holdings Inc.	US	106.53	91%	15,382	18,932	6,551	12.3%	28.3%	88.5%	2.8x	2.9x	2.9x	2.8x	10.2x	12.7x	11.4x	
Dole plc	US	11.93	85%	1,133	2,446	8,245	14.9%	5.3%	13.0%	3.5x	0.3x	0.3x	0.3x	5.6x	6.3x	6.1x	
Fresh Del Monte Produce Inc.	US	25.91	84%	1,234	1,813	4,321	-0.8%	7.7%	-0.1%	2.3x	0.4x	0.4x	0.4x	5.4x	7.3x	6.8x	
Mission Produce Inc.	US	11.87	85%	841	1,085	999	NA	9.6%	1.8%	3.6x	1.1×	1.1x	1.1×	11.3x	13.4x	13.1x	
Seneca Foods Corporation	US	56.90	95%	405	1,065	1,482	4.7%	8.2%	5.5%	5.9x	0.7x	NA	NA	8.8x	NA	NA	
Calavo Growers Inc.	US	27.81	71%	495	562	967	-2.5%	3.4%	-4.8%	2.8x	0.6x	1.0x	0.9x	16.9x	14.8x	12.6x	
Limoneira Company	US	19.56	90%	352	430	182	5.4%	0.3%	-5.0%	NA	2.4x	2.2x	2.0x	NA	30.7x	20.1x	
Median			85%	841	1,085	1,482	5.1%	7.7%	1.8%	3.2x	0.7x	1.0x	1.0x	9.5x	13.1x	12.0x	
Mean			86%	2,835	3,762	3,249	5.7%	9.0%	14.1%	3.5x	1.2x	1.3x	1.2x	9.7x	14.2x	11.7x	

Glossary

CAGR = Compound annual growth rate.

EBITDA = Earnings before interest, taxes, depreciation and amortization. EBITDA does not reflect adjustments for extraordinary items.

Enterprise Value = Market capitalization + total debt + preferred equity + minority interest - cash and short-term investments.

TTM = Trailing 12 months, NA = Not applicable, NM = Negative multiple.

(USD in millions, except per share data)

Company		Mar-31-24 Stock Price	% of 52-Wk High	Market Cap.	Enterprise Value	Operating Metrics (TTM)						E	nterprise Value	e as a Multiple						
							Revenue e CAGR, 5-Yr.	EBITDA Margin	Ret. on Equity	Net Debt/ EBITDA	Revenue			EBITDA						
	HQ					Revenue					TTM	2025E	2026E	TTM	2025E	2026E				
Protein Producers															1					
Tyson Foods Inc.	US	58.73	93%	20,928	29,152	52,940	5.8%	5.4%	-4.5%	3.9x	0.6x	0.5x	0.5x	10.2x	10.5x	8.9x				
Hormel Foods Corporation	US	34.89	84%	19,109	21,443	12,136	4.9%	15.6%	10.3%	1.8x	1.8x	1.7x	1.7x	11.3x	15.0x	14.2x				
Pilgrim's Pride Corporation	US	34.32	99%	8,132	11,054	17,362	9.7%	7.0%	10.4%	2.8x	0.6x	0.6x	0.6x	9.1x	7.4x	7.1x				
Seaboard Corporation	US	3,223.92	79%	3,131	3,940	9,562	7.8%	5.3%	4.7%	3.9x	0.4x	NA	NA	7.7x	NA	NA				
Maple Leaf Foods Inc.	CA	16.40	70%	2,014	3,433	3,686	6.8%	5.9%	-7.9%	7.6x	0.9x	1.0×	0.9x	15.7x	8.3x	7.0x				
Cal-Maine Foods Inc.	US	58.85	94%	2,886	2,312	2,374	9.3%	16.9%	16.8%	NA	1.0×	1.0×	1.2x	5.8x	5.7x	10.2x				
High Liner Foods Incorporated	CA	10.01	87%	330	570	1,080	0.6%	8.4%	8.3%	2.9x	0.5x	0.5x	0.5x	6.3x	5.9x	5.3x				
Median			87%	3,131	3,940	9,562	6.8%	7.0%	8.3%	3.4x	0.6x	0.8x	0.8x	9.1x	7.8x	8.0x				
Mean			86%	8,076	10,272	14,163	6.4%	9.2%	5.5%	3.8x	0.8x	0.9x	0.9x	9.4x	8.8x	8.8x				
Specialty-Pet																				
Freshpet Inc.	US	115.86	99%	5,595	5,723	767	31.7%	3.8%	-3.4%	4.4x	7.5x	6.0x	4.8x	NA	NA	NA				
Central Garden & Pet Company	US	42.83	83%	2,743	3,476	3,317	8.2%	12.4%	9.8%	3.2x	1.0x	1.1x	1.0×	8.4x	10.3x	9.6x				
Median			91%	4,169	4,600	2,042	20.0%	8.1%	3.2%	3.8x	4.3x	3.5x	2.9x	8.4x	10.3x	9.6x				
Mean			91%	4,169	4,600	2,042	20.0%	8.1%	3.2%	3.8x	4.3x	3.5x	2.9x	8.4x	10.3x	9.6x				

Glossary

EBITDA = Earnings before interest, taxes, depreciation and amortization. EBITDA does not reflect adjustments for extraordinary items.

Enterprise Value = Market capitalization + total debt + preferred equity + minority interest - cash and short-term investments.

TTM = Trailing 12 months, NA = Not applicable, NM = Negative multiple.

(USD in millions, except per share data) Mar-31-24 % of Operating Metrics (TTM) Enterprise Value as a Multiple of 52-Wk EBITDA EBITDA Stock Market Enterprise Revenue Ret. on Net Debt/ Revenue HO Price High Cap. Value Revenue CAGR. 5-Yr. Margin Equity EBITDA TTM 2025E 2026E TTM 2025E Company Alcoholic Beverages Anheuser-Busch InBev SA/NV ΒE 120,777 59,380 32.5% 9.2x 60.91 92% 197,661 2.3% 7.8% 3.7x 3.3x 3.2x 3.0x 10.2x GB Diageo plc 36.95 77% 82.087 104.754 21.640 6.3% 35.2% 36.4% 3.0x 4.8x 5.1x 4.9x 13.8x 15.3x NL 74,369 20.5% 2.2x 10.1x Heineken NV 96.39 84% 54,308 33,560 6.2% 10.7% 2.8x 2.2x 2.1x 10.8x US 271.76 99% 49,677 61,624 9,962 4.2% 31.6% 18.8% 3.2x 5.8x 5.4x 19.6x 15.3x Constellation Brands Inc. 6.2x FR Pernod Ricard SA 161.78 69% 40.818 54.202 12.834 5.3% 30.0% 12.2% 3.6x 4.2x 4.3x 4.1x 14.1x 14.0x US 27,434 30.7% 2.2x 6.5x 19.9x Brown-Forman Corporation 51.62 72% 24,392 4,260 5.2% 31.2% 6.4x 6.3x 20.7x Molson Coors Beverage Company US 67.25 95% 14.267 20.104 11.702 1.7% 20.3% 7.3% 2.4x 1.7x 1.7x 1.7x 8.5x 8.1x IT 12,075 14,095 23.5% 3.8x Davide Campari-Milano NV 10.05 72% 3,226 11.3% 11.9% 2.8x 4.4x 4.2x 18.6x 16.7x The Boston Beer Company Inc. US 304.42 77% 3.621 3.375 2.009 15.1% 10.9% 7.1% NA 1.7x 1.7x 1.6x 15.4x 13.8x The Duckhorn Portfolio Inc. US 9.31 58% 1.074 1.360 397 NA 35.5% 7.0% 2.1x 3.4x 9.6x 9.2x 3.4x 3.1x Corby Spirit and Wine Limited CA 9.52 81% 271 337 145 5.1% 24.4% 11.0% 2.1x 2.3x NA NA 9.5x NA CA 128 293 287 9.6% 8.1x 2.95 81% -0.2% -2.3% 6.8x 1.0x 1.0x 1.0x 10.7x Andrew Peller Limited Willamette Valley Vineyards Inc. US 5.24 80% 26 92 39 11.1% 8.8% -1.7% 11.3x 2.3x NA NA 26.7x NA Median 80% 14,267 20,104 4,260 5.2% 24.4% 10.7% 2.9x 3.3x 3.4x 3.1x 13.8x 13.8x 43,054 12.265 3.5x 80% 31,040 6.1% 24.2% 12.1% 3.8x 3.4x 3.4x 14.5x 12.7x Mean Nonalcoholic Beverages The Coca-Cola Company US 61.18 94% 263,759 296,179 45,754 5.9% 36.1% 40.2% 2.1x 6.5x 6.5x 6.2x 17.9x 19.6x US PepsiCo Inc. 175.01 89% 240.553 277.745 91.471 7.2% 19.4% 51.0% 2.3x 3.0x 2.9x 2.8x 15.7x 15.5x 13.4% Monster Beverage Corporation US 59.28 97% 61,689 58,502 7,140 29.4% 21.4% NA 8.2x 7.3x 6.7x 27.9x 23.8x US 42.557 14.814 3.7x 13.8x 12.9x Keurig Dr Pepper Inc. 30.67 85% 57.380 14.8% 28.2% 8.6% 3.8x 3.9x 3.6x Celsius Holdings Inc. US 82.92 83% 19.326 19.374 1.318 90.4% 20.5% 23.2% NA 14.7x 10.3x 7.8x NA NA National Beverage Corp. US 47.46 86% 4.439 4,216 1,181 3.0% 21.1% 39.9% NA 3.6x 3.5x 16.9x 17.6x 3.6x Primo Water Corporation US 18.21 98% 2,909 3,832 1,772 -0.2% 22.4% 4.7% 2.6x 2.2x 2.1x 1.9x 9.7x 9.2x Westrock Coffee Company LLC US 10.33 80% 909 1,578 865 3.3% -10.2% 17.6x 1.8x 1.3x 22.8x NA 1.6x NA The Vita Coco Company Inc. US 24.43 73% 1.391 1.260 494 NA 11.9% 27.1% NA 2.6x 2.5x 2.3x 21.5x 16.7x CA 93% 749 947 0.5x 0.5x Lassonde Industries Inc. 109.86 1,753 7.7% 8.5% 9.1% 1.0x 0.5x 6.4x 5.7x BRC Inc. US 4.28 73% 284 414 396 NA -10.1% -79.6% NA 1.0x 0.9x 0.8x NM 12.8x US 3.57 88% 75 122 343 0.3% -35.5% 0.4x 0.3x 22.5x Farmer Bros. Co. -11.0% NA 0.4x NA Zevia PBC US 1.17 24% 64 6 166 -16.2% -39.5% 0.0x 0.0x 0.0x NM NM NA 1.1x Median 86% 2,909 3,832 1,318 7.2% 19.4% 9.1% 2.3x 2.6x 2.5x 2.3x 16.7x 16.3x

Glossary

Mean

CAGR = Compound annual growth rate.

EBITDA = Earnings before interest, taxes, depreciation and amortization. EBITDA does not reflect adjustments for extraordinary items.

82%

49.131

55.504

Enterprise Value = Market capitalization + total debt + preferred equity + minority interest – cash and short-term investments.

TTM = Trailing 12 months, NA = Not applicable, NM = Negative multiple.

Source: S&P Capital IQ as of March 31, 2024. Companies with market capitalization greater than or equal to USD 25 million (USD 10,000 million for companies headquartered internationally) selected based on being most representative of their specific industry group.

12.882

14.6%

13.4%

4.6%

4.4x

3.7x

3.3x

2.9x

16.2x

16.3x

2026E

8.7x

14.7x

9.5x

14.1x

13.4x

19.2x

8.0x

14.4x

12.1x

8.4x

NA

7.5x

NA

12.1x

11.8x

18.3x

14.5x

21.2x

12.4x

NA

16.5x

8.7x

14.3x

14.6x

5.3x

9.7x

6.6x

NM

14.3x

12.9x

KRC

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